

EVERY
CASUALTY
COUNTS



ANNUAL REPORT 2025

Image: Shutterstock

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TRUSTEES' REPORT

For the year ended 31 December 2025



The Board of Trustees are pleased to present their Trustees' Annual Report and accounts for the year ending 31 December 2025. The Trustees' Annual Report contains a Directors' Report as required by company law. The report and accounts comply with the requirements of the Companies Act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS102 (effective 1 January 2019).

TRUSTEES

Professor Michael Spagat (Chair)	Janet Anderson (appointed 22 March 2024)
Benjamin Valentino (appointed 22 March 2024)	Negah Angha (appointed 31 March 2025)
Fiona Lloyd-Davies (appointed 31 March 2025)	Elisabeth Pramendorfer (appointed 31 March 2025)
Harriet Scott (appointed 31 March 2025)	

REGISTERED DETAILS

Registered Charity Number	1166974
Registered Company Number	Every Casualty Worldwide, 09082055, Registered in England & Wales, company limited by guarantee.
Registered Office	86-90 Paul Street, London, EC2A 4NE
Bank	CAF Bank Ltd, 25 Kings Hill Avenue, Kings Hill, West Malling, Kent, ME19 4JQ. Formerly Barclays Bank Plc, Leicester, LE87 2BB (closed in May 2025).
Independent examiner	Shruti Soni Limited, 117A St. Johns Hill, Sevenoaks, TN13 3PE

A MESSAGE FROM THE CHAIR OF THE BOARD

As Chair of Every Casualty Counts, it is once again my privilege to introduce this year's Annual Report, a record of the work, partnerships and people through which we have pursued our shared commitment to ensuring that every life lost to armed violence is recognised and recorded. The need for that work has, regrettably, only grown. The conflicts which dominated our attention in 2024, in Palestine, Ukraine, Sudan, and beyond, have continued to deepen, and the value of the casualty recording field has never been clearer.

For ECC, the year saw important steps forward in our governance and organisational maturity. We welcomed four new Trustees to the Board, each bringing complementary expertise in fundraising, human rights, journalism, advocacy and atrocity prevention. Alongside other advances in our programmes detailed below, we also deepened our engagement with the UN human rights system, including statements to the Human Rights Council on the situations in Ukraine and South Sudan.

Doubtless, 2026 will bring fresh challenges. The funding environment for human rights and peace work continues to narrow, and the conflicts our partners document sadly show no sign of abating. But I can speak for myself, my fellow trustees and the ECC team when I say that I feel sure the foundations we have laid in 2025 – the expanded team, the strengthened network, the broader public profile – leave us well placed to meet what comes next.

With deepest gratitude,



MICHAEL SPAGAT
Chair of the Board

WHO WE ARE

Every Casualty Counts is a unique organisation that focuses exclusively on promoting and supporting effective recording of all casualties of armed violence, wherever they occur. To do this, we work with civil society, states, and intergovernmental organisations around the world.

Our work spans both current and historic contexts involving armed conflict and human rights violations. The rapid developments in information technology and news media over the past decade have had a substantial impact on this field. Both the potential and the need to record accurate, verifiable information on casualties is greater than ever before.

We are not affiliated to any political organisation or movement.

A MESSAGE FROM OUR DIRECTOR

2025 was a year of consolidation and ambition for ECC. Our two flagship capacity-building programmes, supporting casualty recorders in Ukraine and across East Africa, matured significantly. In Ukraine, our partners UHHRU and the Ukraine Memorial Platform completed major new policies on ethics, cybersecurity and disinformation, while continuing the painstaking work of documenting individual lives lost. Across East Africa, our colleagues in 17 partner organisations, working in some of the most under-reported and dangerous environments in the world, drafted their first formal casualty recording methodologies, completed an extensive programme of online training, and gathered in Hargeisa and Kampala for ECC's residential workshops that built lasting bonds across the network. Their resilience in the face of the disruption caused by the wider freeze on US government funding was, frankly, humbling.

In November, ECC also launched Memorial 2025: a global memorialisation project produced in collaboration with many members of the Casualty Recorders Network, telling the stories of individuals killed in armed conflict around the world. The project was launched at large public remembrance events in central London and has since reached audiences in seventy countries and twenty languages. For an organisation of our size, this kind of reach is remarkable, and it speaks to the universal moral weight of the work that our network undertakes every day.

Alongside our programme growth, we also made real progress this year on broadening our financial base and our public profile. We invested time in systematically researching and engaging new trust and foundation funders in the UK and US, deepened our relationships with peace, faith and humanitarian networks, and reached individual supporters at a scale we have never achieved before. While trusts and foundations will continue to be central to our funding model, we are laying the foundations for a greater diversity of income streams, which the Trustees feel will have long term benefits. Thanks to the generosity of our funders – new and old – we had a very positive year financially, with income of £244,933, an increase of approximately 50% on 2024.

None of this would have been possible without the extraordinary commitment of ECC's small staff team, our partners across the Casualty Recorders Network, and our generous funders and supporters. The members of the Network in particular, many of whom work at significant personal risk, remain the heart of everything ECC does. To them, and to all who have supported this work in 2025, I offer my profound thanks.

RACHEL TAYLOR
ECC Executive Director



RECOGNITION AND THANKS

All at ECC would like to extend their heartfelt thanks to every member of the Casualty Recorders Network. Your commitment to documenting and memorialising those killed in armed conflict is a service to all humanity, and it is a privilege to work alongside you.

ECC's work would not be possible without the financial support of our funders and individual donors. We are deeply grateful to all those who recognise the importance of this work and help us to make it happen. In particular, we would like to thank the Joseph Rowntree Charitable Trust for its consistent support and encouragement over many years. This multi-year and flexible funding has enabled us to plan effectively, respond to crises as needed, and made our activities and expenditure more efficient.

We would also like to thank the Ministry of Foreign and European Affairs, Defence, Development Cooperation and Foreign Trade of the Grand-Duché of Luxembourg for its renewed support for casualty recording in Ukraine. Casualty records are an important tool not only for accountability but also for countering weaponised misinformation in hybrid warfare. The availability of verified, consistent information about the human cost of armed conflict remains a vital defensive resource.

We are also grateful to the National Endowment for Democracy for their continued support of our capacity-building work with casualty recorders in East Africa. Also to the Network for Social Change, and the many other trusts, foundations and individuals who supported our work in 2025. Your recognition of the importance of this work is testament to the value of each life lost, and our shared commitment to ensuring none are forgotten.

2025 IMPACT REVIEW

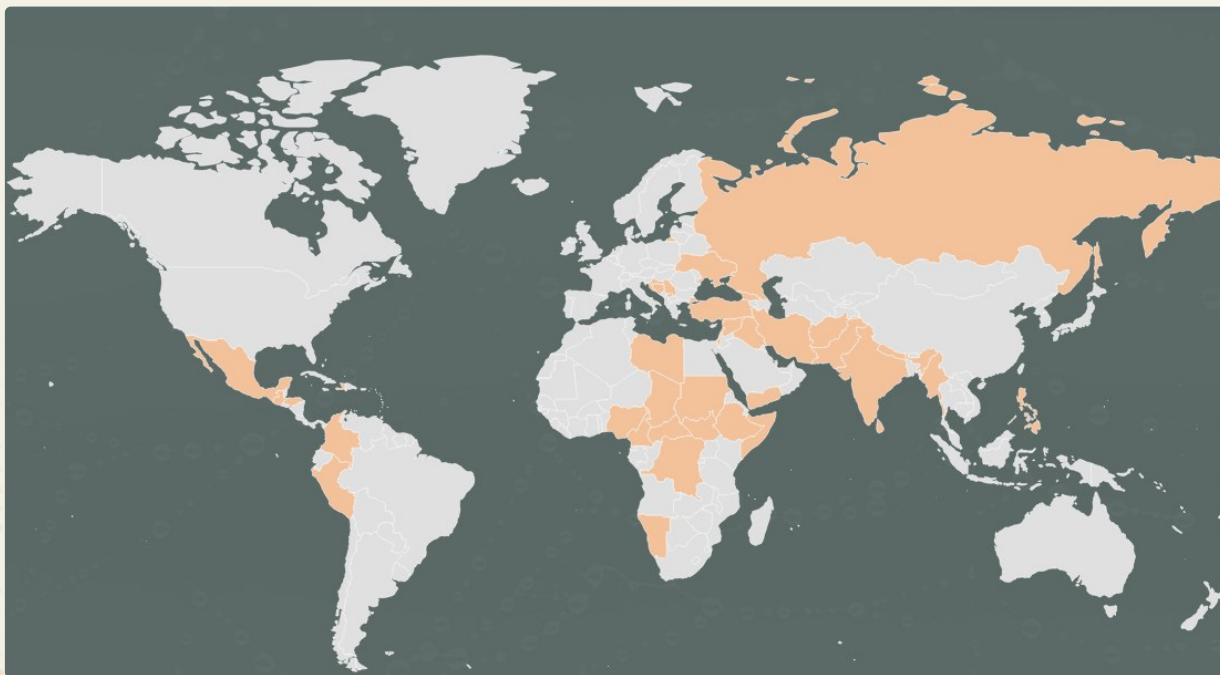


A COMPLETELY UNIQUE GLOBAL NETWORK

As the creator and convenor of the world's only Casualty Recorders Network (CRN), naturally a main priority for ECC in 2025 was helping CRN members increase their capacity to apply the Standards for Casualty Recording effectively, to improve the quality and impact of their casualty recording work. We worked with CRN members in multiple countries to help them find the most suitable solutions for their own environment, aims, and resources.

During 2025 we also collaborated with CRN members to educate policy makers, news media and the public about casualty recording in a variety of contexts. ECC continued working closely with diplomats, UN staff and other international experts to improve states' understanding and implementation of their casualty recording obligations. We made statements at the UN Human Rights Council on the conflicts in Ukraine and South Sudan, and facilitated direct engagement between East African CRN members and OHCHR staff in Somalia and Geneva. In London, we held an exhibition, 'Lost Childhoods', in the House of Commons to memorialise the lives of hundreds of children lost in the Ukraine war, and also spoke outside the DSEI Arms Trade Fair, one of the largest in the world, in solidarity with protesters gathered outside.

ECC also began work to establish a Standards and Technical Advisory Committee (STAC), a formal peer-review structure made up of ten experienced members of the Casualty Recorders Network, to assess CRN members' conformance with the Standards. Work on this important mechanism continued into 2026.



70+ Members of the Casualty Recorders Network operate across nearly every inhabited continent — the only network of its kind in the world.

SUPPORTING CASUALTY RECORDERS IN UKRAINE

ECC continued working with CRN members from Ukraine, namely the Ukrainian Helsinki Human Rights Union (UHHRU) and the Ukraine Victims Memorial (UMP), to support the documentation of casualties. With renewed support from the Government of Luxembourg, we helped both organisations develop and finalise major new policies. UMP finalised and translated its methodology and nine related documents into English, drafted and finalised a written Code of Ethics, and commissioned an independent penetration test of its website. All key documents including their methodology and Code of Ethics have been published on their website, to support transparency as per the Standards. UHHRU drafted internal guidance on Cybersecurity, Information Security and Data Protection, and began developing a Disinformation Policy.

During 2025, UMP published 2,504 stories about civilian and military war casualties, bringing its total to 11,677 individual life stories since 2022. UHHRU provided legal support for compensation claims of 79 victims of the conflict, and assisted 151 people seeking criminal prosecutions related to the conflict (noting that these figures for UHHRU cover the period December 2025 to April 2026).

2,504

stories published by UMP
in 2025

11,677

individual life stories
since 2022

79

victims supported with
compensation claims

151

people assisted seeking
prosecutions

CAPACITY BUILDING IN EAST AFRICA

2025 saw a particular focus on the deepening of our East Africa capacity-building project, supported by the National Endowment for Democracy, which supported 17 organisations across the region. Key milestones included the translation of the Standards for Casualty Recording into Somali; six expert-led training webinars; two in-person residential training workshops (in Hargeisa in August and Kampala in November); and the development and delivery of two online training modules covering Chapters 1 to 5 of the Standards. Topics covered included methodology, data and staff security, geolocation, community-based casualty recording, and advocacy. By year-end, all participating organisations had drafted casualty recording methodologies for the first time, and 13 had completed both online training modules.

Despite a significant disruption in early 2025 caused by the temporary freeze of NED funding and the wider USAID cuts – which directly affected many of the participating organisations – the project remained on track. ECC drew on its reserves to cover essential project costs during the freeze, and NED funds were restored within a few weeks.



ECC residential training workshop, Kampala, 2025. Illustrations are used to protect the identity of participants.

MEMORIAL 2025

In November 2025 ECC launched Memorial 2025, a global memorialisation project highlighting the unique life behind every war fatality statistic. The project was produced in collaboration with many members of the Casualty Recorders Network, and included 129 individual stories of people killed in armed conflict during 2024. The project was launched as a multi-lingual website (<https://memorial.everycasualty.org>) and through public events in London on Remembrance Sunday, held in partnership with the Peace Pledge Union and Quakers in Britain.

The London events on 9 November 2025 began with the National Alternative Remembrance Ceremony in Tavistock Square, which drew record attendance of around 300 people, roughly double recent years. Actor and peace campaigner Sir Mark Rylance spoke at the ceremony, reflecting on the impact current wars are having, especially on children. Rylance said that Remembrance Sunday should serve as a moment to “refocus our every effort to avert war” and that it is “an offence not to remember” civilian suffering. Other attendees of note were present, including UK Green Party Leader Zack Polanski. He drew praise from peace campaigners for wearing a white poppy alongside his red one at the Cenotaph, an act seen as a quiet challenge to the overwhelming military focus of mainstream remembrance.

The day culminated with a ‘Virtual Cenotaph’ outdoor light projection of stories from the Memorial Project onto Friends House on the Euston Road, memorialising people killed in war in 2024 across many armed conflicts around the globe. At both launch events, ECC Director Rachel Taylor spoke and, alongside representatives of the partner organisations, gave readings of the stories from Memorial 2025, in solemn reflection with the assembled crowds.

Online, the project has since reached users in 70 countries accessing the material in 20 languages.

Beyond its commemorative purpose, the project introduced ECC's work to thousands of new individuals, peace groups, faith communities and journalists who had not previously encountered the field of casualty recording. The public launch events in central London generated significant interest from related peace and faith groups. Materials from the project were also used by activist networks in the UK, Republic of Ireland and Canada, including at the long-standing demonstration outside the Russian Embassy in Dublin.





EACH STATISTIC WAS ONCE A PERSON

Every name recorded is a life acknowledged. From Srebrenica to Ukraine, memorials around the world insist that those killed in conflict are remembered as individuals — the same conviction that drives Memorial 2025 and the daily work of the Casualty Recorders Network.

OUR IMPACT IN NUMBERS



10

new CRN members, including first members from Cameroon and Mali



17

East African casualty recording organisations supported through our capacity-building project



6

expert-led training webinars delivered



2

in-person residential training workshops (Hargeisa and Kampala)



2

online training modules developed and delivered



13

organisations completing both online training modules



2

Ukrainian CRN members supported to develop major new organisational policies



129

stories of 156 individuals in Memorial 2025, reaching users in 70 countries across 20 languages



Participated in 2 UN Human Rights Council sessions, submitting statements on 5 contexts and holding 1 side event



30

media citations of ECC staff and trustees

STRUCTURE, GOVERNANCE & MANAGEMENT



OUR MISSION

TO ENSURE EVERY LIFE LOST TO ARMED VIOLENCE IS PROMPTLY RECORDED, CORRECTLY IDENTIFIED, AND PUBLICLY ACKNOWLEDGED.

Every Casualty Worldwide is incorporated in England and Wales and is a company limited by guarantee, company registration number 09082055. On 6 May 2016 Every Casualty Worldwide became a Charity registered in England and Wales, number 1166974. Its operations are governed by its Memorandum and Articles of Association dated 2016 (as amended 2022). In 2021, the Trustees decided to use Every Casualty Counts as a working name. ECC complies fully with both the letter and spirit of the Data Protection Act 1998 and the General Data Protection Regulation 2018, which was effective from 25 May 2018.

OBJECTIVES AND ACTIVITIES FOR THE PUBLIC BENEFIT

ECC's objects are for the public benefit. They are:

- to advance education and research in the practice of and procedures for recording casualties resulting from armed violence;
- to promote national and international conflict resolution and reconciliation for the public benefit with a view to saving lives and relieving suffering and distress including by (but not limited to) the following means:
 - Promoting the careful recording of casualties and providing technical advice on the methodology and practice of casualty recording;
 - Research into any aspect of the recording of casualties resulting from armed violence, including its practice, procedures, development and impacts;
 - Raising awareness of, and promoting support for, the careful recording of casualties;

provided that all activities shall be balanced and shall maintain or enhance ECC's commitment to remaining impartial.

The policies adopted in furtherance of these objects are:

- The development and support of the practice of casualty recording through (a) research and knowledge exchange into existing practice, and (b) the collaborative development and promotion with practitioners and end users of international standards for the field.
- Advocacy to states, UN bodies, and other international agencies, to strengthen and expand support of casualty recording in both policy and practice.
- Communication and awareness raising among the general public on the subject of casualty recording, including its benefits, current limitations, and how it may be improved.

There have been no changes to these policies during the year. The Trustees have paid due regard to guidance issued by the Charity Commission under the Charities Act 2011 in deciding what activities ECC should undertake.

RECRUITMENT AND APPOINTMENT OF TRUSTEES

During 2025, ECC welcomed four new Trustees to the Board: Negah Angha, Fiona Lloyd-Davies, Elisabeth Pramendorfer and Harriet Scott, all appointed on 31 March 2025. The new Trustees were recruited through advertising, recommendations and other sources, with the Board proactively seeking candidates to complement the skill set, expertise and demographics of existing Trustees. Trustees must be at least 18 years of age and should not be trustees or staff members of any member organisation of the Casualty Recorders Network.

ORGANISATION

The Board primarily contributes to the governance and good management of ECC through quarterly board meetings, with additional meetings as required. Its role is one of governance and strategic oversight. It approves the budget, operational and strategic plans, and appoints the Chair and Chief Executive. The day to day running of the charity is managed by the Executive Director, with decisions taken and limits to authority governed by ECC's delegated authority framework.

TRUSTEE INDUCTION AND TRAINING

Trustee induction is tailored to the individual requirements of Trustees, but in all cases involves a review of the strategic plan, annual budget, and minutes of previous Board meetings. All new Trustees are provided with Charity Commission guidance for Trustees and opportunities for training.

RELATED PARTIES

ECC has no formal links with other organisations, but works closely with many in the field of casualty recording and related issues, both in the UK and overseas. This includes, but is not limited to, members of the international Casualty Recorders Network. ECC sometimes receives restricted funding from donors to support casualty recording activities in particular contexts. In 2025, £32,429 was transferred in grants to partner organisations UHHRU and UMP for casualty recording in Ukraine, in line with ECC's organisational strategy and donor requirements.

No Trustee received any remuneration from ECC in 2025 (2024: £nil). None of the Trustees were reimbursed expenses incurred in the performance of their duties, although ECC's policies allow for such reimbursement when requested.

RISK MANAGEMENT

The Trustees confirm that they are satisfied that adequate control actions and monitoring processes are in place to mitigate the charity's exposure to major risks. The major risks which the Charity faces have been identified as: Operational, Reputational, Financial, Human Resources, Governance. Appropriate actions to mitigate against the potential impact of each of these risk categories are considered on an on-going basis as part of the Risk Management process. They are summarised as follows:

OPERATIONAL The risk of injury or death to employees is minimised through application of ECC's Health and Safety policy. ECC's travel policy applies to employees and consultants travelling overseas and includes completion of a risk assessment for each trip, monitoring travel advice from FCDO and adhering to a security protocol where relevant. ECC staff do not have contact directly with persons considered vulnerable under UK safeguarding legislation but nevertheless ECC has a safeguarding policy and all new staff complete safeguarding training. We require project partners to sign safeguarding agreements as part of any collaboration. ECC ensures the security of its IT systems and data through outsourced professional IT services support. During the year ECC reviewed and updated its policies on the handling of cash and international money transfers, as part of our ongoing annual reviews of financial policies and procedures.

REPUTATIONAL The field in which ECC operates is inherently sensitive and potentially controversial. ECC aims to exercise the highest levels of professional ethics, transparency and accuracy at all times. In all our activities, particularly those with public exposure, we ensure a strict focus on the specificities of casualty recording and related human rights issues, but avoid engaging on broader political issues. ECC conducts thorough due diligence checks on all potential donors, partners and/or members of the Casualty Recorders Network before undertaking any collaboration. The potential risk from project partners misreporting on activities is addressed through clear written agreements and regular monitoring.

RISK MANAGEMENT / CONTINUED

FINANCIAL The funding situation for charities operating in this field is extremely challenging. ECC is constantly seeking to identify new sources of funding to mitigate against potential shortfalls or changes of focus from existing donors. We operate a full costs recovery model in fundraising and maintain a minimum of six months' operating costs in unrestricted reserves. The Board reviews cashflow at least quarterly to ensure that any potential shortfall in income or reduction in reserves is anticipated and addressed in good time. During 2025 the wider freeze on funding from the USA and other governments had significant indirect impacts on ECC's programme delivery. This experience reinforced the importance of maintaining a healthy reserves position and continuing to diversify income sources. Foreign exchange losses are monitored and we seek good value for money in banking and exchange services. ECC is exploring new ways to raise funds, in addition to existing reliance on trusts, foundations and governments. These may potentially include individual and major donor giving programmes.

HUMAN RESOURCES As a small organisation, staff changeover can result in a significant loss of institutional knowledge. ECC mitigates against this through ensuring knowledge is widely shared across staff, clear processes and project management tools are in place, and information is clearly archived. All work is stored in ECC's cloud services and not on employees' own devices. ECC is expanding its staff team as funding allows, to reduce excessive concentration of knowledge and responsibility in a few key individuals.

GOVERNANCE The Board of Trustees is responsible for the Governance of ECC. It meets at least quarterly and approves the budget, operational and strategic plans, appoints the Chair and Chief Executive, and approves overall policy in relation to staff employment. It reviews cashflow and forecasts at each meeting. ECC has clear policies on conflicts of interest, and all Trustees sign a code of conduct. All policies are routinely reviewed and updated as required, with assistance from a professional human resources consultant. The recruitment, appointment, induction and training of Trustees is detailed under the Structure, Governance and Management section of this report. Financial procedures are reviewed annually, and all expenditure requires at least two levels of approval.

INTERNAL CONTROLS

The Trustees confirm that internal control procedures are in place in order to provide reasonable assurance against material misstatement or loss. They include:

- Comprehensive financial policies and procedures.
- Internal audit of financial procedures.
- Comprehensive system of annual budgets, approved by the Trustees, and financial reporting of actuals against budget.
- Regular forecasting of predicted income and cashflow.
- Regular monitoring of reserves policy.
- Annual review of the charity's risk register.

FINANCIAL REVIEW

ECC's income in 2025 was £244,933, an increase of approximately 50% on the 2024 income of £163,292. This increase was driven by continued multi-year funding from the National Endowment for Democracy for our East Africa capacity-building project, continued support from the Government of Luxembourg for our Ukraine work, and continuing and increasing support from a range of UK and US trusts and foundations including the Joseph Rowntree Charitable Trust, the Network for Social Change, and the Souter Charitable Trust.

£244,933

total income (+50% on 2024)

£208,988

total expenditure

89%

spent on charitable activities

£145,657

total charity funds at year-end

GROWING OUR PROFILE AND SUPPORTER BASE

2025 was a year in which ECC took deliberate steps to broaden both its public profile and its base of financial support, in line with the financial diversification strategy set out by the Board.

In parallel, ECC undertook a structured programme of new funder research and outreach during 2025, systematically identifying UK and US trusts and foundations whose grant-making priorities align with our work. This pipeline approach has begun to deliver results and will continue into 2026. Alongside this we are developing plans for a more strategic individual giving programme, building on the audiences reached as mentioned above.

During the year, ECC continued investing in fundraising. In 2025, ECC spent £23,147 on raising funds (2024: £22,028).

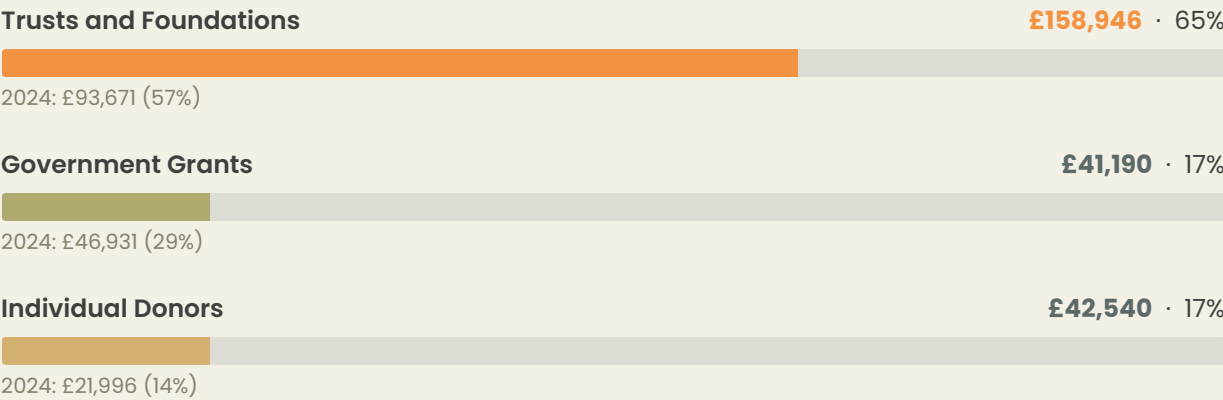
Expenditure on charitable activities was higher than the previous year, at approximately £185,841 (2024: £81,580). This reflected the scaling up of programme activity, particularly the East Africa capacity-building project (including two in-person training events) and the launch of Memorial 2025. Expenditure on charitable activities as a percentage of total expenditure was approximately 89% (2024: 80%).

The unrestricted reserve as at 31st December 2025 was £106,124 (2024: £67,322). Total charity funds at 31st December 2025 were £145,657 (2024: £109,712).

The number of employed staff continued to grow during the year. Staffing costs for the year increased to approximately £92,155 (2024: £65,925). This increase reflects the expanded team and a full year of costs for staff appointed in 2024.

PRINCIPAL FUNDING SOURCES

ECC's sources of funding in 2025 were:



As part of our risk management strategy, ECC strives to maintain a range of funding sources and to avoid over reliance on specific funders. We aim to continue diversifying our income streams over the coming years.

During 2025 ECC made deliberate progress towards this aim through a structured programme of new funder research and outreach increased engagement with peace and humanitarian networks, and initial planning for a more developed individual giving programme. The Board considers building a more diversified income base – less dependent on a small number of large institutional grants – to be a strategic priority for 2026 and beyond.

RESERVES POLICY

It is the policy of ECC that the organisation must hold a minimum level of unrestricted reserves (defined as the assets which are easily available in the short term, for example, cash, current monies owned) equivalent to at least six months' of expenditure costs. ECC has set a planned upper limit on our targeted unrestricted reserve level of 12 months' average running costs so that we do not hold funds back from delivering our charitable activities unnecessarily. ECC aims to manage our reserves within the upper and lower reserve limits 'reserve corridor'. The Board monitor reserves at its quarterly meetings, to identify risks and corrective actions as required.

ECC's unrestricted reserve at 31st December 2025 stood at a total of £106,124 (2024: £67,322), comprising £62,000 of funds designated to ensure ECC can cover 3 months running costs and £44,124 of general unrestricted. This is well within the range of our reserves policy, with £39,533 restricted income funds carried forward to 2026 (2024: £42,390).

The Trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue ECC's current activities while consideration is given to ways in which additional funds may be raised. The Trustees judge that the level of reserves maintained throughout 2025 were sufficient for the Charity to gain the new resources necessary to allow essential operations to proceed into 2026.

GRANT MAKING

ECC does not make sub-grants to other organisations, except where these are indicated in funding agreements with donors (see 'Related Parties'). Before entering any sub-granting agreement, ECC undertakes extensive due diligence checks on the proposed recipient organisation, its senior staff and other significant related persons. Grants are subject to detailed written agreements and monitored to ensure that funds are spent on charitable purposes and that strict principles of governance are maintained. ECC complies with all requirements of the Charity Commission guidance on monitoring end use of funds and managing risks when working internationally.

STATEMENT OF DIRECTORS' AND TRUSTEES' RESPONSIBILITIES

The Trustees (who are also directors of Every Casualty Worldwide for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company Law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in the Charities SORP.
- Make judgments and accounting estimates that are reasonable and prudent.
- State whether applicable UK Accounting Standards have been followed.
- Prepare the financial statements on the going-concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company, and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Signed on behalf of the Board of Trustees



MICHAEL SPAGAT

Chair of the Board · Date of signing: 9th June 2026

STATEMENT OF DISCLOSURE TO THE EXAMINER

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the examination, but of which the examiners are unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the examiners are aware of such information. Shruti Soni Ltd were appointed as Independent Examiners to the Charity in 2021 and have examined the 2025 accounts.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 31 December 2025 was 7 (2024: 3). The Trustees are members of the charity. The Trustees have no beneficial interest in the charity and are not remunerated.

FINANCIAL STATEMENTS

For the year ended 31 December 2025

Independently examined by Shruti Soni Limited. The following pages reproduce the examined accounts as filed, without alteration.

INDEPENDENT EXAMINER'S REPORT

To the Trustees of Every Casualty Worldwide

I report on the accounts of the company for the year ended 31 December 2025 which are set out on pages 28 to 37.

RESPONSIBILITIES AND BASIS OF REPORT

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

INDEPENDENT EXAMINER'S STATEMENT

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Shruti Soni

SHRUTI SONI

Shruti Soni Ltd

117A St Johns Hill, Sevenoaks, TN13 3PE

Date: 22nd July 2026

**Every Casualty Worldwide
(Limited by Guarantee)**

**Statement of Financial Activities
(including Income and Expenditure Account)
For the year ended 31st December 2025**

		Unrestricted funds	Restricted funds	Total funds 2025	Unrestricted funds	Restricted funds	Total funds 2024
Income	Notes	£	£	£	£	£	£
Donations and legacies	3	101,836	140,840	242,676	82,496	80,102	162,598
Interest income		2,257	-	2,257	694	-	694
Total income		104,093	140,840	244,933	83,190	80,102	163,292
Expenditure:	4						
Raising funds		23,147	-	23,147	22,028	-	22,028
Charitable activities		42,144	143,697	185,841	43,868	37,712	81,580
Total expenditure		65,291	143,697	208,988	65,896	37,712	103,608
Net income/(expenditure) for the year		38,802	(2,857)	35,945	17,294	42,390	59,684
Reconciliation of funds							
Total funds brought forward		67,322	42,390	109,712	50,028	-	50,028
Total funds carried forward		£ 106,124	£ 39,533	£ 145,657	£ 67,322	£ 42,390	£ 109,712

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derives from continuing activities.

The statement of financial activities complies with the requirements for an income and expenditure account under the Companies Act 2006.

The notes on the following pages form part of these accounts.

**Every Casualty Worldwide
(Limited by Guarantee)**

**Balance Sheet
As at 31st December 2025**

	Note	2025 £	2024 £
Current assets			
Debtors	7	10,785	11,328
Cash at bank and in hand		139,933	112,969
		150,718	124,297
Liabilities:			
Creditors: Amount falling due within one year	8	5,061	14,585
		5,061	14,585
Net current assets / (liabilities)		145,657	109,712
Total assets less current liabilities		145,657	109,712
The funds of the charity:	9		
Restricted income funds	10	39,533	42,390
Unrestricted income funds	10		
Designated reserves		62,000	
General reserve		44,124	67,322
		145,657	109,712
Total charity funds		145,657	109,712

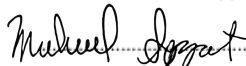
The charity is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31st December 2025. No member of the charity has deposited a notice, pursuant to section 476, requiring an audit of these accounts.

The trustees acknowledge their responsibilities for ensuring that the charitable company keeps accounting records which comply with sections 386 and 387 of the Act and for preparing accounts which give a true and fair view of the state of affairs of the charitable company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The notes on the following pages form part of these accounts.

The accounts were approved by the Board on 9th June 2026


Trustee

..Michael Spagat....
Name

Charity Registration No. 1166974
Company Registration No. 09082055

Every Casualty Worldwide (Limited by Guarantee)

Notes to the financial statements for the year ended 31st December 2025

1 Statutory information

Ever Casualty Worldwide is a charitable company, limited by guarantee, registered in England and Wales number 09082055, charity number 1166974. The charitable company's registered office address is 86-90 Paul Street, London, EC2A 4NE. The registered office is the principle place of business. The accounts are prepared in sterling, which is the functional currency.

2 Accounting policies

2.1 Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), (Charities SORP FRS 102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

2.2 Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS102.

2.3 Going concern

The Trustees believe the main risks to the charity are that funders may change their priorities, however the current funders have not indicated that this is the case. Based on this expected continuing support and funding already committed the trustees are confident that the charity can continue as a going concern for a period of at least twelve months from the date of approval of these financial statements. The trustees have a reasonable expectation that the charity has adequate resources to continue in operation for the foreseeable future.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

2.4 Income

Donations and grants receivable are included when receivable, unless conditions are attached which specify their application to later periods. Such income would then be carried forward as income received in advance (deferred income). Government grants likewise receivable are included when receivable, unless conditions are attached which specify their application to later periods

2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

2.6 Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Every Casualty Worldwide (Limited by Guarantee)

Notes to the financial statements for the year ended 31st December 2025: *continued*

2.7 Expenditure and basis of apportioning costs

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis with the irrecoverable element of VAT included with the item to which it relates and has been classified under headings that aggregate all costs related to the category. Expenditure is classified under the following activity headings:

Raising funds: Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose

Charitable activities: Expenditure on charitable activities includes conducting research, publishing analyses and recommendations, convening meetings and conferences, offering consultancy and expert advice and other activities undertaken to further the purposes of the charity and their associated support costs. Resources expended are allocated to directly to the activity to which the cost relates. Salaries are allocated according to time spent, other shared costs are apportioned on an equal basis with central overhead costs apportioned on the basis of total expenditure on each activity.

2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments.

The trustees seek to use short term deposits to maximise the return on monies held at the bank and to manage cash flow.

The charitable company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS102 to all of its financial instruments. The Charity only has financial assets and liabilities of a kind that qualify as basic financial subsequently measured at their settlement value.

2.9 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.10 Creditors and provisions

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

2.11 Fundraising

Every Casualty Worldwide has contracted with a professional fundraiser during the year to support fundraising from Trusts, Foundations and Government grants and contracts. Funds are raised through individual donations, grants from Trusts, Foundations and Government grants and contracts.

2.12 Pensions

The charitable company operates an Auto Enrolment defined contribution pension scheme. Contributions are charged to the Statement of Financial Activities as they are incurred.

**Every Casualty Worldwide
(Limited by Guarantee)**

Notes to the financial statements for the year ended 31st December 2025: continued

3 Donations and legacies	Unrestricted £	Restricted £	Total 2025 £
Trust & Institutional Income			
Joseph Rowntree Charitable Trust	55,000	-	55,000
National Endowment for Democracy	-	70,946	70,946
Network for Social Change	-	20,000	20,000
Le Gouvernement du Grand-Duché de Luxembourg	-	41,190	41,190
Souter Trust	3,000	-	3,000
Southall Trust	5,000	-	5,000
Diana Whittingworth Trust	5,000	-	5,000
	68,000	132,136	200,136
Other Donations & Gift Aid	33,836	8,704	42,540
	33,836	8,704	42,540
Total from Donations & Legacies	101,836	140,840	242,676

<i>Donations and legacies</i>	<i>Unrestricted £</i>	<i>Restricted £</i>	<i>Total 2024 £</i>
Trust & Institutional Income			
Joseph Rowntree Charitable Trust	60,500	-	60,500
National Endowment for Democracy	-	20,531	20,531
Royal Holloway University	-	3,600	3,600
CB & HH Taylor	-	1,500	1,500
Edith M Ellis 1985 Charitable Trust	-	3,247	3,247
Le Gouvernement du Grand-Duché de Luxembourg	-	41,736	41,736
Chalk Cliff Trust	-	4,293	4,293
FDFA-HSD Switzerland	-	5,195	5,195
	60,500	80,102	140,602
Other Donations & Gift Aid	21,996	-	21,996
	21,996	-	21,996
Total from Donations & Legacies	82,496	80,102	162,598

Every Casualty Worldwide (Limited by Guarantee)

Notes to the financial statements for the year ended 31st December 2025: continued

4 Analysis of expenditure

	Cost of raising funds	Charitable activities		Support & Governance costs	2025 Total
		Advocacy	Support for Casualty Recorders Network (CRN)		
	£	£	£	£	£
Salaries, wages & related costs	5,834	8,751	71,104	6,466	92,155
Grants paid out	-	-	32,429	-	32,429
Project costs	-	-	14,197	-	14,197
Staff recruitment, training & development	-	-	-	-	-
Training for CRN	-	-	7,829	-	7,829
Travel & subsistence	-	3,679	24,884	-	28,563
Advocacy	-	-	-	-	-
Translation, research, design, digital licence & reports	-	893	893	373	2,159
Communications	275	2,669	-	-	2,944
Website & IT	-	3,847	-	1,932	5,779
General Office	-	-	-	1,527	1,527
Accountancy fees	-	-	-	4,584	4,584
Legal fees	-	-	-	-	-
Professional fees	15,211	-	-	-	15,211
Meetings	-	-	-	-	-
Companies House & registered office	-	-	-	305	305
Independent Examination	-	-	-	1,306	1,306
Total	21,320	19,839	151,336	16,493	208,988
Governance costs	1,827	1,700	12,966	(16,493)	-
Total expenditure 2025	23,147	21,539	164,302	-	208,988

		Unrestricted	Restricted	Total
Of the total expenditure:	2025	65,291	143,697	208,988
	2024	65,896	37,712	103,608

Analysis of expenditure - prior year comparative

	Cost of raising funds	Charitable activities		Support & Governance costs	2024 Total
		Advocacy	Support for Casualty Recorders Network (CRN)		
	£	£	£	£	£
Salaries, wages & related costs	6,367	9,551	46,191	3,817	65,925
Grants paid out - project costs	-	-	6,272	-	6,272
Staff recruitment, training & development	-	-	549	-	549
Travel & subsistence	-	667	-	-	667
Advocacy	-	784	-	-	784
Translation, research, design, digital licence & reports	-	833	7,624	-	8,456
Communications	-	-	-	-	-
Website & IT	-	47	47	-	93
General Office	-	-	-	1,067	1,067
Accountancy fees	-	-	-	5,111	5,111
Legal fees	-	-	-	-	-
Professional fees	13,226	-	-	-	13,226
Meetings	-	-	-	-	-
Companies House & registered office	-	-	-	264	264
Independent Examination	-	-	-	1,194	1,194
Total	19,593	11,881	60,682	11,453	103,608
Governance costs	3,221	11,182	12,997	(27,400)	-
Total expenditure 2024	22,814	23,062	73,678	(15,947)	103,608

Every Casualty Worldwide (Limited by Guarantee)

Notes to the financial statements for the year ended 31st December 2025: continued

5 Net income for the year

The net income for the year is stated after charging:	2025	2024
	£	£
Independent Examination	1,306	1,194

6 Staff costs

Staff costs during the year were:	2025	2024
	£	£
Salaries and wages	88,971	62,297
Social Security costs	527	1,249
Employer's contribution to defined contribution pension schemes	2,657	2,379
	92,155	65,925

Number of staff

The average monthly number of staff during the year was 3.6 (2024: 2.8)

There were no employees whose annual remuneration was £60,000 or more.

The key management personnel of the charitable company included the Trustees and Chief Executive Officer. Total benefits paid to key management personnel including NIC and pension were £32,075 (2024: £33,665).

No trustees received, nor are due to receive, any remuneration or expenses for the year (2024: nil).

**Every Casualty Worldwide
(Limited by Guarantee)**

Notes to the financial statements for the year ended 31st December 2025: continued

7 Debtors	2025	2024
Due within one year:	£	£
Accrued income	10,272	4,137
Prepayments	513	514
Other debtors	-	6,677
	10,785	11,328

8 Creditors	2025	2024
Amounts falling due within one year:	£	£
Trade creditors	3,242	12,182
Social Security and other taxes	-	-
Pension	-	894
Accruals	1,801	1,491
Other creditors	18	18
	5,061	14,585

9 Analysis of net assets between funds	Unrestricted Funds	Restricted Funds	Total Funds
	£	£	£
Fund Balances at 31 December 2025 are represented by:			
Tangible Fixed Assets	-	-	-
Current Assets	107,943	42,775	150,718
Creditors: Amounts falling due within one year	(1,819)	(3,242)	(5,061)
Total net assets	106,124	39,533	145,657

Analysis of net assets between funds - prior year comparative

	Unrestricted Funds	Restricted Funds	Total Funds
	£	£	£
Fund Balances at 31 December 2024 are represented by:			
Tangible Fixed Assets	-	-	-
Current Assets	69,725	54,572	124,297
Creditors: Amounts falling due within one year	(2,403)	(12,182)	(14,585)
Total net assets	67,322	42,390	109,712

Every Casualty Worldwide (Limited by Guarantee)

Notes to the financial statements for the year ended 31st December 2025: continued

10 Funds

The income funds of the charity include restricted and unrestricted funds comprising the following unexpended balances of donations and grants held on trust:

	At 01 Jan 2025	Incoming	Outgoing	Transfers between funds	At 31 Dec 2025
	£	£	£	£	£
Restricted Funds					
Ukrainian casualty recording	32,046	49,894	(64,479)	-	17,461
Horn of Africa casualty recording	10,344	70,946	(59,218)	-	22,072
In Memoriam	-	20,000	(20,000)	-	-
Total Restricted Funds	42,390	140,840	(143,697)	-	39,533
Unrestricted funds:					
Designated funds	-	-	-	62,000	62,000
General funds	67,322	104,093	(65,291)	(62,000)	44,124
Total funds	109,712	244,933	(208,988)	-	145,657

Restricted Funds - description

Ukrainian casualty recording

Support for Ukrainian casualty recording.

Horn of Africa casualty recording

To develop the capacity of the human rights defenders to record casualties in line with international standards in the Horn of Africa.

In Memoriam

The final tranche from our international advocacy project to further develop support for casualty recording among political actors and influential stakeholders and to include the adoption of a thematic resolution on casualty recording at the Human Rights Council.

Network for Social Change; In Memoriam: Global victims of armed conflict 2024.

This project aims to change the way the human cost of armed conflict is portrayed in the UK media and public discourse. To move the conversation from one based on anonymous statistics to one which acknowledges the unique human identity of every victim and challenging the default assumption that military action entailing mass killing is both unavoidable and acceptable.

Designated Funds

Funds designated to cover 3 months average running costs.

Funds - prior year comparative 2024

The income funds of the charity include restricted and unrestricted funds comprising the following unexpended balances of donations and grants held on trust:

	At 01 Jan 2024	Incoming	Outgoing	At 31 Dec 2024
	£	£	£	£
Restricted Funds				
Ukrainian casualty recording	-	46,029	(13,983)	32,046
Horn of Africa casualty recording	-	28,878	(18,534)	10,344
International Advocacy	-	5,195	(5,195)	-
Total Restricted Funds	-	80,102	(37,712)	42,390
Unrestricted funds:				
General funds	50,028	83,190	(65,896)	67,322
Total funds	50,028	163,292	(103,608)	109,712

Every Casualty Worldwide (Limited by Guarantee)

Notes to the financial statements for the year ended 31st December 2025: continued

11 Taxation

The charitable company is registered as a charity and all of its income falls within the exemptions under Part 11 of the Corporation Tax Act 2010.

12 Related parties

Aggregated donations from trustees, director and family of the director amount to £24,582 during the year to 31 December 2025 (2024: £16,423)

There are no other donations from related parties, none which are outside the normal course of business and no restricted donations from related parties.

13 Pension and other post-retirement benefit commitments

Defined contribution	2025	2024
	£	£
Contributions payable by the company for the year	2,657	2,379

At 31 December 2025 £nil was outstanding (2024: £894)

14 Contingent assets or liabilities

There are no contingent assets or liabilities at December 2025 (2024: Nil).

15 Professional indemnity insurance

The charitable company has insurance to protect it from loss arising from the neglect or defaults of its Trustee, employees and agents and to indemnify the Trustees or other officers against the consequences of any neglect or default on their part. The total insurance premium incurred by the charitable company during the year, including professional indemnity, totalled £771 (2024: £822).

16 Liability of members

Every Casualty Worldwide is a company limited by guarantee and has no share capital. In the event of the company being wound up, the liability of the members is limited to £1 each.

17 Ultimate controlling party

The charitable company was under the control of the trustees during the period under review. There is no single ultimate controlling party.

**ENSURING EVERY LIFE LOST TO ARMED VIOLENCE
IS PROMPTLY RECORDED, CORRECTLY IDENTIFIED,
AND PUBLICLY ACKNOWLEDGED.**



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Every Casualty Counts, 86–90 Paul Street,
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www.everycasualty.org/support 

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